WEBVTT

1 00:00:11.300 --> 00:00:12.550 LaTicia Douglas - Public Safety: Ready to go live. 2 00:00:16.090 --> 00:00:19.940 Producer (Gus): Great. Thank you, Letisha. We're going live in 5 s. 3 00:00:26.640 --> 00:00:29.930 Producer (Gus): Okay. Great good luck, everyone. Thank you. 4 00:00:30.290 --> 00:00:31.199 LaTicia Douglas - Public Safety: Thanks, guys. 5 00:00:51.210 --> 00:00:55.029 LaTicia Douglas - Public Safety: We're live, Madie, were you planning to walk through the agenda? 6 00:00:57.110 --> 00:00:58.939 Duke Tremitiere: This is the Duke. I can do that. 7 00:00:59.170 --> 00:01:07.830 Duke Tremitiere: Okay, thank you. So so I'll call to order. So I want to call to order this meeting of the policy Committee. 8 00:01:08.200 --> 00:01:10.590 Duke Tremitiere: I am Q 00:01:10.830 --> 00:01:17.460 Duke Tremitiere: going to have. I think. Go ahead and introduce myself, I'm 10 00:01:17.670 --> 00:01:28.940 Duke Tremitiere: I am Peabody community rep. If we can just go ahead and have the other folks who are on the call identify themselves. 11 00:01:32.660 --> 00:01:38.060 Madhu Subramanian: I'm Mother Superman, and I'm the rep for the Johns Hopkins hospital side. 12 00:01:40.880 --> 00:01:43.130 Sam Crankshaw: I'm Sam. Oh, Mickey.

13 00:01:43.380 --> 00:01:51.430 Sam Crankshaw: sorry. Go ahead, Sam. Okay. Great Hi, everyone. Sam. I'm student representative from the Creaker School options. 14 00:01:53.290 --> 00:01:58.359 Elizabeth Hazel: and I'm Elizabeth Hazel. I'm a faculty member at the School of Public Health. 15 00:02:00.980 --> 00:02:06.669 Katie O'Conor: Edie O'connor, faculty member in the School of Medicine and East Baltimore community. 16 00:02:13.530 --> 00:02:15.380 LaTicia Douglas - Public Safety: Sonia, I think you're muted. 17 00:02:17.770 --> 00:02:32.569 Sonja: I certainly was. Letisha. This is Sony Merchant Jones, and I represent community, the Homewood campus. And is this the meeting I'm supposed to be at? Is this, say, is this just for policy people, or is this for everybody. 18 00:02:33.580 --> 00:02:35.729 LaTicia Douglas - Public Safety: So this is the this is the 19 00:02:36.080 --> 00:02:45.860 LaTicia Douglas - Public Safety: committee meeting, where all of the Full Boards Committees, however, only the Policy Committee is on this agenda. 20 00:02:45.880 --> 00:02:58.930 Sonja: You're welcome to stay if you're not on the policy Committee. But this is for the policy Committee to rushing. And I now understand. Thank you so much. No problem. 21 00:03:03.470 --> 00:03:09.230 LaTicia Douglas - Public Safety: So if that's all the Board members, I'm Letisha Douglas, special assistant to the Vp. Public safety at Johns Hopkins. 22 00:03:16.340 --> 00:03:17.889 JH Accountability Board: My name is Audrey. 23 00:03:18.810 --> 00:03:19.680

Duke Tremitiere: Go ahead. 24 00:03:19.870 --> 00:03:27.659 JH Accountability Board: My name is Amy Taylor, and I am the Administrative Coordinator for Public Safety Accountability Board. 25 00:03:30.710 --> 00:03:32.230 LaTicia Douglas - Public Safety: Thank you. That's everyone, Duke. 26 00:03:32.710 --> 00:03:38.129 Duke Tremitiere: Okay, are. We don't have any quests or other folks on the call. 27 00:03:38.230 --> 00:03:39.759 LaTicia Douglas - Public Safety: No, no guest today. 28 00:03:40.550 --> 00:03:41.440 Duke Tremitiere: Okay. 29 00:03:41.600 --> 00:03:44.340 Duke Tremitiere: I am 30 00:03:44.650 --> 00:03:51.909 Duke Tremitiere: doing quick, count. And I. It's little difficult for me to assess whether we actually have a quorum. I think we do. There. 31 00:03:52.820 --> 00:03:55.659 Duke Tremitiere: I thought someone said Sam was logging on 32 00:03:58.480 --> 00:04:03.969 LaTicia Douglas - Public Safety: Sam Creekshaw, is on, and so is Ryan Eliz. We do have a quorum tonight. 33 00:04:06.080 --> 00:04:07.230 Duke Tremitiere: Okay, very good. 34 00:04:08.420 --> 00:04:17.899 Duke Tremitiere: So view the minutes. But that's the general meeting minutes. So I don't know if that in a committee. 35 00:04:19.399 --> 00:04:27.539

LaTicia Douglas - Public Safety: Yeah, that's a good question, Duke. So those the minutes, the minutes for the September meeting will be voted on by the board at the November General body meeting. 36 00:04:42.380 --> 00:04:55.190 LaTicia Douglas - Public Safety: I'm not sure if Duke got knocked off, but that the first item on the agenda is for the policy committee to determine or decide on a committee lead. So I'll let you all have that discussion. 37 00:04:57.170 --> 00:05:02.340 Duke Tremitiere: No, I'm still here. It's just my my Internet. 38 00:05:02.350 --> 00:05:03.800 Duke Tremitiere: So 39 00:05:04.010 --> 00:05:11.880 Duke Tremitiere: yeah, II don't know. Does anyone have a a desire to serve as chair or Co. Chair? Would you speak up now? So 40 00:05:16.750 --> 00:05:27.040 Madhu Subramanian: well? Duke, you've been fairly involved in in kind of our planning. So I would, if you're willing to, I would nominate you as the committee lead. 41 00:05:28.900 --> 00:05:47.709 Duke Tremitiere: Well, that was, gonna be the next question. No one here if anybody is interested in nominating somebody. But that's fine. III understand. Is there anyone who would and I? And I'm happy to to serve as a a a lead. Is anyone else interested in working with me as a co-chair? 42 00:05:49.020 --> 00:05:52.930 Madhu Subramanian: I would be interested in functioning as a Co. Chair 43 00:05:53.320 --> 00:05:56.669 Duke Tremitiere: super, is it? If the if is anyone else? 44 00:05:57.840 --> 00:06:02.770 Duke Tremitiere: And I know that so many people have so many competing is items this time of year 45 00:06:03.320 --> 00:06:09.330 Duke Tremitiere: being being the beginning of the school year. And I'm not even at school at 9

46 00:06:10.920 --> 00:06:18.959 Duke Tremitiere: no objections, I think it's 47 00:06:19.450 --> 00:06:26.600 Ryan Alezz: Yep. I was just gonna move to nominate Duke and Madu as chair, chair and Co. Chair respectively. 48 00:06:31.560 --> 00:06:34.330 Sam Crankshaw: Do I hear a second? I'll second that 49 00:06:36.660 --> 00:06:38.890 Ryan Alezz: and all in favor, please say aye. 50 00:06:40.230 --> 00:06:41.990 Sam Crankshaw: aye, 5 51 00:06:43.990 --> 00:06:45.740 Ryan Alezz: all opposed, please say nay. 52 00:06:47.220 --> 00:06:51.520 Ryan Alezz: Alright! The motion is passed. Congratulations, Duke, and mind, if you can take it from Mary Duke. 53 00:06:56.110 --> 00:07:01.590 Duke Tremitiere: Excellent! So a I 54 00:07:02.110 --> 00:07:05.790 Duke Tremitiere: I'm happy to take on the role, and I look forward to working with all of you folks 55 00:07:06.090 --> 00:07:13.309 Duke Tremitiere: module in particular. But I will request all of your kind of tension from time to time. 56 00:07:13.810 --> 00:07:19.529 Duke Tremitiere: Despite. I know that there's a lot of competing priorities this time of year. 57 00:07:19.920 --> 00:07:27.490 Duke Tremitiere: I do feel like we. We're gonna have a lot of work on this meeting in the coming weeks.

58 00:07:27.560 --> 00:07:33.010 Duke Tremitiere: And it it just as part of that. I don't know if anyone 59 00:07:33.450 --> 00:07:36.179 Duke Tremitiere: Amy, do you have 60 00:07:36.200 --> 00:07:41.680 Duke Tremitiere: a sense of when the second group of policies will drop? 61 00:07:43.350 --> 00:07:49.179 LaTicia Douglas - Public Safety: We don't have an exact date. But we're looking at the first or second week of November. 62 00:07:53.010 --> 00:07:53.820 Duke Tremitiere: Okay. 63 00:07:53.920 --> 00:07:54.590 here. 64 00:07:55.130 --> 00:08:06.650 Duke Tremitiere: are there any other comments or questions on that point? Because II I'll just move on back to the next one, which is the policy committee structure. 65 00:08:12.990 --> 00:08:18.960 Duke Tremitiere: So we've got. We've we've gone through the the selection of the committee leads. 66 00:08:21.190 --> 00:08:32.920 Duke Tremitiere: yeah. And I don't know if there's a couple of introductions anyone needs to give us about the only compliance issues. But you had just mentioned something about that. I think it was you wanna reiterate or 67 00:08:33.100 --> 00:08:34.390 Duke Tremitiere: or give us some 68 00:08:34.500 --> 00:08:38.130 Duke Tremitiere: update or information or reiterate the information that we're supposed to know

00:08:38.679 --> 00:08:50.319 LaTicia Douglas - Public Safety: absolutely so just a reminder from the the discussion we all had with our general counsel that the Board is subject. The board meetings are subject to the Open Meetings Act. 70 00:08:50.420 --> 00:09:08.479 LaTicia Douglas - Public Safety: if there is a quorum of the Board, or greater, and that also applies to subcommittees. So if if subcommittee meetings occur, and there's more than 2 thirds of the board, which is what it's stated in the boards bylaws. Then we're required to open the meeting to the public for public viewing or listening. 71 00:09:08.480 --> 00:09:21.380 LaTicia Douglas - Public Safety: So with this committee working so much on policy over the next few weeks, as you mentioned, Duke, we need to figure out how you all will communicate and and work together without 72 00:09:21.730 --> 00:09:25.109 LaTicia Douglas - Public Safety: making sure that you're in compliance, according to the Oma. 73 00:09:28.660 --> 00:09:30.840 Duke Tremitiere: Okay, I mean. So just to 74 00:09:31.750 --> 00:09:37.390 Ryan Alezz: go ahead. Yep, just add on to that. We are currently a board of 7 members, including 75 00:09:37.400 --> 00:09:39.289 Ryan Alezz: Ms. Douglas. And so 76 00:09:39.300 --> 00:09:46.649 Ryan Alezz: we can have meetings of Up to 4 board members without having to record the meetings or comply with the open meetings. Act. 77 00:09:47.750 --> 00:09:55.150 LaTicia Douglas - Public Safety: Thank you, Ryan. I do want to confirm that I'm not a part of any of the Board's committees. I'm Jq. Staff, so I wouldn't be considered 78 00:09:55.400 --> 00:09:57.250 LaTicia Douglas - Public Safety: one of the the committee members. 79 00:09:59.600 --> 00:10:02.650

Ryan Alezz: Thank you. So I think the the 80 00:10:03.340 --> 00:10:07.249 Ryan Alezz: that means we have 6 members. So it'd be 3 members that can meet at any one time. 81 00:10:07.410 --> 00:10:13.879 Katie O'Conor: Do we have a official list of who is in the policy committee just because I was 82 00:10:13.930 --> 00:10:20.739 Katie O'Conor: trying to ascertain that and wasn't able to from the invitation list. 83 00:10:20.940 --> 00:10:25.290 JH Accountability Board: We do have one, and I'll send it out to the team again. 84 00:10:25.760 --> 00:10:30.409 Katie O'Conor: Okay, is that Amy speaking? It says accountability board. So I think it do it. 85 00:10:30.610 --> 00:10:40.029 Katie O'Conor: Yes, it. It's Amy. Thank you. Do you have that in front of you to, so we can confirm just the number of people 86 00:10:40.240 --> 00:10:46.809 Katie O'Conor: I do not. But I'll go ahead on. Try to encamp and get that up to you right quick. 1 s. Okay, thanks. 87 00:10:47.380 --> 00:10:49.450 Katie O'Conor: Thanks, Ryan, for bringing that up. 88 00:10:50.660 --> 00:10:51.530 Ryan Alezz: whereas 89 00:10:52.870 --> 00:10:54.889 Duke Tremitiere: and 90 00:10:55.160 --> 00:11:00.739 Duke Tremitiere: I just want to confirm we we were acting based on information shared in a previous

91 00:11:00.870 --> 00:11:04.200 Duke Tremitiere: meeting. Under the 92 00:11:04.240 --> 00:11:16.299 Duke Tremitiere: understanding that now communications are not subject to all make compliance. So we're we're we're continuing to work under that assumption. 93 00:11:16.350 --> 00:11:17.939 Duke Tremitiere: Is that correct? 94 00:11:18.000 --> 00:11:19.830 As far as you folks know. 95 00:11:21.800 --> 00:11:26.360 LaTicia Douglas - Public Safety: Duke, I think I think I missed part of what you said, can you repeat that? What you said about emails? 96 00:11:26.550 --> 00:11:43.550 Duke Tremitiere: Oh, sorry. Yeah, yeah. Like, I said, my my Internet connection is new and it's a bit Spotty. So we were operating under the assumption that our email communications are not subject to all. I make compliance matters. So can you just confirm if that's still your understanding 97 00:11:44.650 --> 00:12:03.190 LaTicia Douglas - Public Safety: that is actually not my understanding. Let me let me check with the general counsel on that. My understanding is any communications. Whether it's emails in person or virtual meetings. Phone calls that include a quorum of the subcommittee would be subject to the Open Meetings Act. 98 00:12:05.600 --> 00:12:19.969 Duke Tremitiere: So let me confirm that. Okay, cause we discussed that. And I think after that meeting we started sending emails around. II don't know. We, I think myself Elizabeth and others kind of had that understanding isn't. Was that not your understanding, Elizabeth? 99 00:12:20.860 --> 00:12:39.219 Elizabeth Hazel: Yeah, that was my understanding that the emails would be exempt. And as to date. We've, you know, used emails just for planning and logistical purposes. So it it would be ideal if we could still have that venue just for, you know, splitting up the policies for review and

things like that.

100 00:12:42.550 --> 00:12:46.019 LaTicia Douglas - Public Safety: Okay, I I'll definitely look into that and follow up with you all. 101 00:12:46.680 --> 00:12:56.509 Katie O'Conor: Thank you. I actually think I was more along the lines that you understood where they are not exempt, and 102 00:12:57.470 --> 00:13:04.239 Katie O'Conor: that they're discoverable. or whatever. And my next question was going to be if they are not exempt? 103 00:13:04.370 --> 00:13:13.860 Katie O'Conor: Are there any best practices that other organizations, public entities, departments, etc., do 104 00:13:13.930 --> 00:13:26.859 Katie O'Conor: for making those documents available? Like? Do they publish them in some location, on some regular basis. Or you know, just what are the logistics of how that works. 105 00:13:28.050 --> 00:13:31.190 LaTicia Douglas - Public Safety: Katie, can you clarify which documents you're referring to. 106 00:13:31.870 --> 00:13:41.479 Katie O'Conor: So I was saying, I agree, or my understanding was similar to yours in that email between board members are 107 00:13:41.570 --> 00:13:47.389 Katie O'Conor: subject to like public availability, open meetings. And so 108 00:13:47.430 --> 00:13:50.480 Katie O'Conor: if emails are 109 00:13:50.960 --> 00:13:57.779 Katie O'Conor: need to be able to be to the public, then are there other entities, you know, like other public. 110 00:13:58.360 --> 00:14:22.500 Katie O'Conor: Other organizations that are subject to the Open Meetings Act that have nothing to do with us, just like other government agencies whatever that already have best practices on like, how do they make those

emails available? If they're supposed to be available like, do they have like a website where they post the emails? Or you know, just how is that actually done at other places that are governed by Oma. 111 00:14:23.180 --> 00:14:27.819 LaTicia Douglas - Public Safety: Okay, great. II will add that to my list to have a discussion with the general counsel. 112 00:14:30.790 --> 00:14:41.779 Duke Tremitiere: Great. So if you're gonna have that discussion, General, because I think the point is that it's more important for us. Well, it's also important for us to know if it is, if it is 113 00:14:41.930 --> 00:14:55.980 Duke Tremitiere: necessary, what are, what is the practical advice to we as the committee as to how we're going to manage that. I'm hoping it just means we need to archive them so they can be referenced in the future. 114 00:14:57.770 --> 00:15:10.459 LaTicia Douglas - Public Safety: Right? Do you guys thinking along the same lines that possibly something could be included on the website some portion of the the meetings website? But I'll I'll have more information after I have those clarifying conversations. 115 00:15:12.760 --> 00:15:19.999 Duke Tremitiere: Very good. If there's any other points to raise from any of the members. On this. 116 00:15:23.460 --> 00:15:30.929 Ryan Alezz: I will say the Open Meetings Act does not cover administrative things. So, for example, our emails 117 00:15:31.020 --> 00:15:49.880 Ryan Alezz: setting a time for a meeting other than the fact that the the meeting would have to be publicly known. Administrative emails do not fall under the open meeting, Zack, so I think it would be good to have a meeting with general counsel, understand exactly what we can and can't say in emails. But 118 00:15:50.290 --> 00:15:52.699 Ryan Alezz: for our purposes I think 119 $00:15:52.980 \rightarrow 00:15:57.479$ Ryan Alezz: we should be able to use them for what we want. That makes sense.

120 00:16:04.170 --> 00:16:13.239 Duke Tremitiere: Okay, thank you for that cause. Yeah, II have the same general impression. But I think we're gonna have to use email for day to day 121 00:16:13.260 --> 00:16:15.870 Duke Tremitiere: coordination, and that will become. 122 00:16:15.980 --> 00:16:21.349 Duke Tremitiere: you know, a beast if we can't do it openly and freely with with 123 00:16:21.940 --> 00:16:27.809 Duke Tremitiere: with a limited number of of complications. 124 00:16:29.030 --> 00:16:41.429 Duke Tremitiere: okay. So if nothing else, we need to go on to this issue of assignments. That site I'm for on the agenda. The first item is, how would we 125 00:16:41.680 --> 00:16:45.430 Duke Tremitiere: assign policies for review to the members of the Full Board? 126 00:16:45.700 --> 00:16:48.960 Duke Tremitiere: And II would like to 127 00:16:49.000 --> 00:16:57.690 Duke Tremitiere: kind of step back a second and just discuss briefly, how are we assigning policies to be members of the Board 128 00:16:59.570 --> 00:17:01.059 Duke Tremitiere: or of the committee? 129 00:17:06.069 --> 00:17:12.070 Madhu Subramanian: So I you know, I think the format in which we've used so far. 130 00:17:12.260 --> 00:17:16.699 Madhu Subramanian: That you'd created worked well for this initial round

00:17:16.970 --> 00:17:20.020 Madhu Subramanian: within the committee, and I think it would just 1.32 00:17:20.210 --> 00:17:23.280 Madhu Subramanian: reproduce that second batch of 133 00:17:23.869 --> 00:17:38.539 Madhu Subramanian: policies. But if we do want to involve the members of the Full Board, we do need a separate way to assign individual, so that these policies can be reviewed by more than just one individual. 134 00:17:43.130 --> 00:18:01.820 Elizabeth Hazel: Yeah, I am. I agree. I thought the system. And this is just for a quick description. This is what the emails were about dividing up the policies of the first batch duke created a table that where each section was one line, and then the committee members 135 00:18:01.820 --> 00:18:19.200 Elizabeth Hazel: self selected, you know, 2 to 3 sections. They would be interested to review, and then Duke assigned them, based on that. I thought that system worked really well. I like the idea of allowing inviting folks to self select because people have different areas of expertise. 136 00:18:19.230 --> 00:18:28.840 Maybe we could try to have at least 2 people review each section. But I don't know if that's too prescriptive to do over. 1.37 00:18:33.850 --> 00:18:36.970 Duke Tremitiere: Thank you, Madu, thank you, Elizabeth. 138 00:18:37.080 --> 00:18:38.020 Duke Tremitiere: I. 139 00:18:38.170 --> 00:18:48.409 Duke Tremitiere: My only fear in that system is that it? Like I said, I just selected 8 or 9 and divided them up by equal numbers to the different sections. 140 00:18:48.570 --> 00:18:53.619 Duke Tremitiere: The problem with that is, I think I noted in my cover email was that 141 00:18:53.830 --> 00:18:55.000

Duke Tremitiere: it doesn't 142 00:18:55.370 --> 00:19:01.420Duke Tremitiere: account for the length of the complexity of the of the 143 00:19:01.720 --> 00:19:05.760 Duke Tremitiere: policies in each section that was then assigned 144 00:19:05.770 --> 00:19:19.229 Duke Tremitiere: and that being said, I think we do need to maybe just ask if there's anyone who finds that their section that they have now been assigned is so dense that they might need assistance. 145 00:19:21.140 --> 00:19:26.750 Duke Tremitiere: And of course, that's something that maybe we need to follow with an email because several of the committee members are on the call. 146 00:19:35.440 --> 00:19:37.120 Katie O'Conor: I 147 00:19:37.590 --> 00:19:49.360 Katie O'Conor: actually, I waited. It sounds like no one is gonna has a response to that question. I was not included in that email sub group 148 00:19:49.540 --> 00:19:54.960 Katie O'Conor: for the Policy Review. I actually already did the all of them, because I 149 00:19:55.350 --> 00:20:07.970 Katie O'Conor: didn't know we had a plan for divvying them up. So I just wanted to let you know that I'm not on the subcommittee email list that I could get added onto that 150 00:20:10.640 --> 00:20:16.850 Duke Tremitiere: great. I've taken a note so I'll do that. And then we've created that that table format. And 151 00:20:16.870 --> 00:20:33.710 Duke Tremitiere: if you want to, then include your your comments for each individual person that you would be kind of working with from that subsection. So that's excellent. That's a different an additional pair of eyes on each of the policies that you covered, and that's really useful.

152 00:20:34.450 --> 00:20:36.190 Duke Tremitiere: okay? 153 00:20:36.450 --> 00:20:43.749 Duke Tremitiere: So if we follow the same general approach to working with the wider committee, I think. 154 00:20:43.910 --> 00:20:50.680 Duke Tremitiere: or with or with the entire board that would work. But I do think we're going to have to put out some feelers 155 00:20:50.900 --> 00:21:06.779 Duke Tremitiere: to the Full board, because there may be people who don't have the time interest or the capacity right now to participate. So we'll have to kind of, I think. Put out some feelers to to do that. If there's no objections or comments. 156 00:21:08.800 --> 00:21:17.359 Ryan Alezz: And so just a follow up question for Katie. I think it was. How exactly are you keeping track of the the comments on feedback 157 00:21:17.470 --> 00:21:23.579 Ryan Alezz: on the different policies. Are you keeping them in a document, notepad? How is that working for you 158 00:21:23.740 --> 00:21:32.749 Katie O'Conor: for myself? Because I wasn't doing full level red lining and trying to focus more on high yield 159 00:21:33.450 --> 00:21:43.709 Katie O'Conor: high stakes comments, because otherwise I tend to get really into the weeds and really start redlining. So it's like, no, no, no, I'm just gonna focus on high level, like 160 00:21:44.070 --> 00:21:47.439 Katie O'Conor: high acuity, high priority comment 161 00:21:49.880 --> 00:21:53.420 Ryan Alezz: understandable. And then I guess the question to the rest of the board is. 162 00:21:54.150 --> 00:21:59.859

Ryan Alezz: How do you guys wanna take this? Do you? Wanna as Katie said, focus on high level, broad 163 00:22:00.090 --> 00:22:04.909 Ryan Alezz: statements? Or do you want to really get into the weeds and look at each statement individually? 164 00:22:09.150 --> 00:22:19.139 Madhu Subramanian: I don't know. I mean, I think this is a an issue that we're going to have to deal with being that, you know. Even the first batch has 48 policies. 165 00:22:19.270 --> 00:22:27.949 Madhu Subramanian: and the structure that we've kind of been given by 21 Cp. Is largely a review for 166 00:22:28.150 --> 00:22:37.540 Madhu Subramanian: and an individual policy, or maybe a handful of policies. and I'm not sure if it will be cumbersome for us to go 167 00:22:38.270 --> 00:22:41.790 Madhu Subramanian: through that much detail for each 168 00:22:42.230 --> 00:22:49.229 Madhu Subramanian: policy, you know. I imagine there will be over 60 or more policies. 169 00:22:49.350 --> 00:23:03.749 Madhu Subramanian: So we we at some point, we'll have to decide how we want to compile all the information and then create reports. Are they going to be, you know, for individual policies. There'll be an individual report. 170 00:23:04.160 --> 00:23:10.690 Madhu Subramanian: or what. I'm not sure what the process is. When we have this many policies. 171 00:23:12.250 --> 00:23:18.400 Katie O'Conor: I'm one thing I'll just clarify, as far as you know, getting what level of review I think 172 00:23:18.570 --> 00:23:25.800

Katie O'Conor: you know, when I'm talking about not getting into the weeds. For example, I'm one of the. I think it's the use of force reporting requirements policy. There's 173 00:23:25.900 --> 00:23:37.920 Katie O'Conor: a place where there's 2 spaces in a row, and there need to be one. That's what I'm saying is 2 details that I'm not going to comment on. But I am actually reading like to the each individual line, I mean. Fortunately, although there are. 174 00:23:38.210 --> 00:23:39.040 Katie O'Conor: if 175 00:23:39.090 --> 00:24:05.000 Katie O'Conor: what feels like an overwhelming amount of policies to review, they're actually not as long as they feel like, because there's some boilerplate text that is essentially copied in every single policy. And so you really just have the summary, and then the body of it. And I think it does. It feels like potentially, and I don't know how this falls under Oma. But if we want to have 176 00:24:05.000 --> 00:24:16.020 Katie O'Conor: some sort of live, shared collaboration document that exists as a placeholder for, like major concerns, and then that can be sorted out 177 00:24:16.310 --> 00:24:34.559 Katie O'Conor: for each policy. And then, you know, some policies are not that high stakes. So I don't imagine we're gonna have enormous amounts of edits for everything. And you know the other thing to keep in mind again. I'm like very invested in these being done very well. So I want this to land properly. 178 00:24:34.910 --> 00:24:36.799 Katie O'Conor: because we have limited 179 00:24:38.360 --> 00:24:39.500 Katie O'Conor: A, 180 00:24:39.980 --> 00:25:09.640 Katie O'Conor: we are not the editors. We're just the accountability board. It may be something where we also want to prioritize. Okay, even if we have, you know, 5 comments. And we share all 5 comments. We want to say, you know, this is the thing that we think is really important, and really needs to be addressed versus, you know, maybe a lower level of

prioritization. Just kind of throwing out some ideas for how I've seen these types of advisory work in the past. 181 00:25:11.190 --> 00:25:33.980 Ryan Alezz: and to follow up on Katie's point. I think a live document has a lot of benefits. One thing we could do is a Google document shared with all the board members as editors or all the policy committee members as editors, whichever one you guys think is better, and then have that document shared publicly where members of the public can view it, but not edit it. 182 00:25:33.980 --> 00:25:42.000 Ryan Alezz: And that way it's open to the public to see what our thoughts and comments are on each policy, and at the same time we're able to communicate. 183 00:25:42.220 --> 00:25:46.230 Ryan Alezz: not synchronously, but we were able to see our thoughts in real time. 184 00:25:49.000 --> 00:26:02.299 LaTicia Douglas - Public Safety: Ryan. That is a great idea. And I just wanted to point out that the board does have a dropbox account. I'm not sure if it functions exactly the same as sharing Google documents. But it's something we may want to look into before creating a Google account 185 00:26:05.170 --> 00:26:13.120 Duke Tremitiere: that was going to be my question to Ryan Ryan. Me being the older set here. Could you explain, like. 186 00:26:13.280 --> 00:26:18.550 Duke Tremitiere: technically, from the technology standpoint, how you would envision doing that? 187 00:26:20.600 --> 00:26:31.489 Ryan Alezz: So I'm not sure from a dropbox point of view. Maybe we can. I can look into that after the meeting. But from a Google document point of view, it's fairly simple to 188 00:26:31.720 --> 00:26:52.739 Ryan Alezz: share a public link that the public, when they access that link, they are only accessed as viewers. And then but specific emails that are able to edit the Google document. So we can look into how we could do that for the dropbox, and if we are unable to find the solution like that, then we can do that with a a Google Doc.

189 00:26:53.410 --> 00:26:57.750 Ryan Alezz: And I can take point on creating that document. That shouldn't be too much of an issue. 190 00:27:01.860 --> 00:27:09.450 Duke Tremitiere: That's great. So if you can find out from the drop pops point of view. And then what to work with mine to see, we need to go into Google. 191 00:27:10.960 --> 00:27:22.509 LaTicia Douglas - Public Safety: Sounds good, Ryan. You and I can connect and take a look at both. 192 00:27:23.700 --> 00:27:24.500 Duke Tremitiere: Hmm. 193 00:27:26.510 --> 00:27:30.149 Duke Tremitiere: so i can probably log in as myself, and it may work 194 00:27:31.680 --> 00:27:47.869 Sonja: actually, we can just go ahead and just record it. And we can take the recording and post it on our website in our Facebook cause, I'm not able to access it, either. I'm not on my regular computer. 195 00:27:48.450 --> 00:27:49.380 Sonja: Okay? 196 00:27:51.680 --> 00:27:54.069 Ryan Alezz: Just so now, I think you may be unmuted. 197 00:28:00.090 --> 00:28:04.689 Ryan Alezz: Okay, yeah. So let's just show to your point, we can connect offline and figure that out. 198 00:28:04.880 --> 00:28:07.650 LaTicia Douglas - Public Safety: Okay, sounds good. I'll reach out to you tomorrow. 199 00:28:09.320 --> 00:28:13.930 Duke Tremitiere: Okay? And just to go back to a couple of guick points that were made.

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00:28:13.990 --> 00:28:38.689 Duke Tremitiere: Whether we're looking at the big picture, the small picture. II think it really depends on the policy. You know, I've been looking at Group One, which was entitled Conduct and Responsibility. And, for example, I put a comment, I think you really need to add accountability. So I I've suggested they change that title of the entire first section to conduct 201 00:28:39.040 --> 00:28:44.569 Duke Tremitiere: responsibility and accountability. and add a section for the clear. 202 00:28:44.680 --> 00:28:59.980 Duke Tremitiere: eerily marking the accountability of supervisors and commanders, and later in the document, when I see responsibility cited, there are times when I put a note saying, Please consider changing this to accountability. 203 00:29:00.500 --> 00:29:18.169 Duke Tremitiere: as you know, as a Baltimore resident dealing with the Vpd. This has always been one of my biggest issues. People are responsible, but who the heck is accountable. So I think it really depends on the the, the actual policy. And you know what your background is. Maybe some areas where your background. 204 00:29:18.170 --> 00:29:31.339 Duke Tremitiere: and your experience or knowledge is going to help you to be a bit more into the details. And then, you know, the wider kind of comments are, of course, always helpful, I think, when we eventually send a document to 205 00:29:31.410 --> 00:29:35.029 Duke Tremitiere: the full board and to the 206 00:29:35.260 --> 00:30:05.700 Duke Tremitiere: and to Dr. Bardot with our full report. It will have to be a probably a mixed bag of items. And then to how I've been doing it. And I apologize, Kate, if you haven't seen that on the table, and whether it's a you know, a standalone table or shared document. I put my comment, and I always put behind my comment. You know I write a little sentence. Please consider changing or adding accountability, etc. I put. I put a parentheses with my with my initials. 207 00:30:05.700 --> 00:30:17.690 Duke Tremitiere: Now, if you're using a shared document that's editing,

you probably will see that, anyway. But that's why I've been doing it so

for now, so that if you know, if someone's dropping in and adding comments, you'll know who who made the comment. 208 00:30:23.990 --> 00:30:37.129 Katie O'Conor: Okay, okay. Since I have not seen that, I just want to clarify. Is it possible that this is already a shared document that we can be using for that, or just because I haven't seen it? So I'm not 209 00:30:37.630 --> 00:30:48.099 Ryan Alezz: now. So what what Duke said is he shared a template of what he's been using? It was his private word document just to show us kind of yeah. 210 00:30:48.280 --> 00:30:58.660 Duke Tremitiere: sorry. Thanks. I missed a couple of words somewhere. Thanks, Ryan. Oh, sorry am I. Am I breaking up? I apologize. 211 00:31:00.680 --> 00:31:06.410 Duke Tremitiere: Oh, no, no! I'm having issues that in my building, our building just changed the E, the in the Internet system. 212 00:31:06.760 --> 00:31:13.169 Duke Tremitiere: so yeah, so I would just make that. That is a suggestion. 213 00:31:13.270 --> 00:31:25.640 Duke Tremitiere: then. And we'll have to work with the Full Board members to to have them review policies. Now my assumption and people should chime in. If that's not, if they have a different understanding, is that 214 00:31:26.350 --> 00:31:32.280 Duke Tremitiere: we're we, as the Committee on Policy seem to be covering this first group of policies 215 00:31:32.620 --> 00:31:34.409 Duke Tremitiere: and assigning. 216 00:31:34.600 --> 00:31:38.910 Duke Tremitiere: policies, for to the fuller 217 00:31:39.580 --> 00:31:50.709 Duke Tremitiere: full board I assumed we would do that when we get the second drop of policies, which sounds like sometime in the next 3 or 4 weeks. Is that what other people are thinking?

218 00:31:56.240 --> 00:32:01.240 Ryan Alezz: That's a good question. And I think from my perspective 219 00:32:01.430 --> 00:32:04.170 Ryan Alezz: as an Accountability ability board. 220 00:32:05.050 --> 00:32:10.340 Ryan Alezz: I think all board members should be reviewing policies. And so my question is. 221 00:32:10.840 --> 00:32:18.509 Ryan Alezz: why are we having? Why are we distinguishing between the first and second drop of policies. We'll see difference in response to both of those. 222 00:32:25.520 --> 00:32:29.179 Katie O'Conor: II agree with that idea, Ryan, that 223 00:32:29.370 --> 00:32:30.890 Katie O'Conor: ideally. 224 00:32:32.390 --> 00:32:43.840 Katie O'Conor: I think I agree with all of it. I agree that all board members should be looking at policies, and I also like the idea of all of us on this policy committee who have expressed a 225 00:32:44.110 --> 00:32:53.820 Katie O'Conor: elevated level of interest in policy review that we can stay engaged with both cycles of those drops. 226 00:32:57.480 --> 00:33:02.949 Madhu Subramanian: Yeah, I think I think ideally, you know, we, as the Policy Committee, would be 227 00:33:03.020 --> 00:33:08.230 Madhu Subramanian: assigned as the primary responsibility for reviewing 228 00:33:08.520 --> 00:33:14.299 Madhu Subramanian: a certain group of those policies. But, all the other members should be

00:33:15.360 --> 00:33:29.200 Madhu Subramanian: assigned. It's like a secondary reviewer. for policies that they're interested in. So that way we have more than one set of eyes looking at these and making recommendations. so that when we do present this to the 230 00:33:29.360 --> 00:33:41.289 Madhu Subramanian: full board there can be more of a discussion, or. you know, a a summary of what our recommendations are, and that and they've been seen by multiple people. 2.31 00:33:47.660 --> 00:34:01.290 Ryan Alezz: I agree, I think there's a really good framework to adopt as in having us being the primary set of eyes, but having board members responsible for whatever policies they're interested in, to give like a second pair and a second opinion. 232 00:34:05.060 --> 00:34:10.449 Duke Tremitiere: Right? Okay. That makes good sense. I I'm just trying to think through 233 00:34:10.610 --> 00:34:14.830 Duke Tremitiere: logistically how best to do that. And if we're going to do that, I think. 2.34 00:34:14.929 --> 00:34:28.469 Duke Tremitiere: moving to the shared document, the online live kind of shared document is gonna be really helpful. okay. Then, with the help of 235 00:34:28.580 --> 00:34:57.990 Duke Tremitiere: Miss Douglas and and Miss Amy will have to, I think, reach out to the full board and find out which areas they're interested in, and then have folks then be assigned to help look at second secondary folks. Reviewing certain policies. We can argue that, of course. Now for the first batch, and then we can follow up and reassign to ourselves the second batch, and then go through that process again with the second batch 236 00:34:58.280 --> 00:34:59.430 Duke Tremitiere: and if that's 237 00:34:59.790 --> 00:35:04.359 Duke Tremitiere: acceptable to folks, I think we can then 238 00:35:05.700 --> 00:35:09.769

Duke Tremitiere: move on to the next point. 239 00:35:10.400 --> 00:35:25.670 Duke Tremitiere: so here we have. So the next point is, how would we receive the feedback from board members? And I think if if we do move towards that shared online document, that would kind of answer that question. People can then drop in as editors and and add their comments. 240 00:35:25.780 --> 00:35:30.980 Duke Tremitiere: In the shared document. If that's if that makes sense. 241 00:35:35.190 --> 00:35:38.080 Ryan Alezz: Yep, I totally agree. I think that's a good idea. And 242 00:35:38.980 --> 00:35:48.989 Ryan Alezz: there's also on Google Docs, the option to have people as suggestors or commenters rather than editors. And so that's something we can look into, too. And 243 00:35:49.260 --> 00:35:57.019 Ryan Alezz: yeah, I'll I'll work in the stubness to figure out logistics. And the best way to do this. But I think love live documents should cover both of these points. 244 00:35:58.690 --> 00:35:59.490 Duke Tremitiere: Great? 245 00:35:59.640 --> 00:36:06.119 Duke Tremitiere: yeah, I think that sounds like it's gonna work. If we can set them 246 00:36:06.620 --> 00:36:10.069 Duke Tremitiere: so I'm just taking a note there. 247 00:36:10.270 --> 00:36:11.860 Duke Tremitiere: So 248 00:36:12.240 --> 00:36:15.670 Duke Tremitiere: if there's anything else on that 249 00:36:16.030 --> 00:36:25.400

Duke Tremitiere: the next agenda might even is already setting up the next meeting, or discussing the next meeting, which is set up for the twenty-sixth of October 250 00:36:25.730 --> 00:36:37.469 Duke Tremitiere: which is an annual public meeting. But before we go. There's any other issues specifically that folks think that we, as the policy committee, should discuss at this time. 251 00:36:39.740 --> 00:36:42.870 Ryan Alezz: do we know when our next meeting as a committee is going to be. 252 00:36:46.220 --> 00:36:47.679 Duke Tremitiere: Can you repeat that, Ryan? 253 00:36:48.770 --> 00:36:53.870 Ryan Alezz: Yeah, how's do we know when the next committee meeting is for us? 254 00:36:55.720 --> 00:36:59.060 LaTicia Douglas - Public Safety: The next committee meeting would be December thirteenth. 2.5.5 00:37:02.180 --> 00:37:07.930 Ryan Alezz: Do you guys think that is a good timeframe, or does anyone think it might be too long? 256 00:37:09.060 --> 00:37:10.820 Katie O'Conor: What was the timeframe. 257 00:37:12.050 --> 00:37:17.880 Ryan Alezz: December eighteenth. I think December thirteenth is the the next committee planning meeting 258 00:37:20.150 --> 00:37:26.720 Katie O'Conor: seems slightly far away. I guess it depends on how well we do this 259 00:37:26.740 --> 00:37:29.620 Katie O'Conor: asynchronous communication. 260 00:37:30.400 --> 00:37:40.710

Duke Tremitiere: It. And sorry I just wanna add, has that date been adjusted? Because on my calendar, I filled the center early on. I'm just looking at. I had it on the twentieth the following Wednesday. 261 00:37:41.030 --> 00:37:51.429 LaTicia Douglas - Public Safety: Yes, it was. It was adjusted about a month ago, maybe a little bit longer, and everyone should have received the updates. It was decided that that date was really close to the holidays. 262 00:37:52.510 --> 00:37:55.399 LaTicia Douglas - Public Safety: and that many people would not be in attendance. 263 00:37:58.390 --> 00:38:09.380 Katie O'Conor: and that is not the public forum meeting correct, we have a separate one for that. 264 00:38:09.540 --> 00:38:13.399 LaTicia Douglas - Public Safety: That's correct. So that meeting is on October 20 sixth. 265 00:38:13.970 --> 00:38:20.049 LaTicia Douglas - Public Safety: That's right. I just saw that in Mickey. Yes, okay. I knew that I knew it was on there. Thank you. You're welcome. 266 00:38:21.970 --> 00:38:26.550 Ryan Alezz: So what is everyone's thoughts on meeting earlier than December 267 00:38:27.910 --> 00:38:28.880 Ryan Alezz: thirteenth. 268 00:38:30.060 --> 00:38:38.920 Ryan Alezz: maybe sometime next week or the week after. to discuss the the live document once that's up and anything further. 269 00:38:41.210 --> 00:38:45.030 Madhu Subramanian: I think that's a good idea, so that we all are on the same framework. 270 00:38:45.220 -> 00:38:49.440Madhu Subramanian: Prior to the release of the next batches.

271 00:38:50.160 --> 00:39:00.719 Madhu Subramanian: policies? So that we can more effectively and efficiently. go through through these. And if there's any issues or question, we can address them early. 272 00:39:05.300 --> 00:39:07.230 LaTicia Douglas - Public Safety: So I just wanna confirm, are we? 273 00:39:07.470 --> 00:39:14.029 LaTicia Douglas - Public Safety: Are we talking about an additional meeting like this one where we're it's live streaming to the public. 274 00:39:15.500 --> 00:39:17.870 Ryan Alezz: Yes, a full committee meeting. 275 00:39:17.900 --> 00:39:19.820 Ryan Alezz: I think, would be the best way. 276 00:39:19.890 --> 00:39:25.180 LaTicia Douglas - Public Safety: Okay? So so I think if we did that, it would need to be after next week. 277 00:39:26.390 --> 00:39:29.089 LaTicia Douglas - Public Safety: because we do have the annual public meeting next week. 278 00:39:34.570 --> 00:39:37.349 Ryan Alezz: Yeah, I think that should be fine. Cause 279 00:39:38.280 --> 00:39:43.139 Ryan Alezz: everyone okay with meeting in 2 weeks. That's the week of October thirtieth. 280 00:39:47.690 --> 00:39:55.680 Madhu Subramanian: Yes, that that would work for me. And and to clarify, we're talking about it. A meeting of our subcommittee, right? The policy committee. 281 00:39:56.390 --> 00:39:59.610 Ryan Alezz: Yeah. A meeting exactly like this one. Essentially. 282 00:40:03.140 --> 00:40:05.770

Duke Tremitiere: So we'll need to confirm. 283 00:40:06.110 --> 00:40:12.370 LaTicia Douglas - Public Safety: We need to. I'm sorry, confirm Gus and his team's availability, otherwise that should that should not be a problem. 284 00:40:14.910 --> 00:40:18.450 Duke Tremitiere: so did somebody. Sorry I heard someone mentioned. 285 00:40:18.650 --> 00:40:21.779 Duke Tremitiere: Oh, the thirtieth. So you're saying the week of the thirtieth? 286 00:40:23.110 --> 00:40:24.050 Ryan Alezz: Yes, sir. 287 00:40:25.090 --> 00:40:26.060 Duke Tremitiere: Yeah. 288 00:40:30.160 --> 00:40:31.280 Duke Tremitiere: Okay, so 289 00:40:31.540 --> 00:40:40.600 LaTicia Douglas - Public Safety: okay. So Amy can send out a poll for the week of the thirtieth, and possibly the week after. Just in. Just in case 290 00:40:40.610 --> 00:40:41.920 LaTicia Douglas - Public Safety: there's conflict. 291 00:40:43.890 --> 00:40:50.390 Duke Tremitiere: Okay for for the for the policy Committee. That's what we're talking about. Right? Yes, that's correct. 292 00:40:51.550 --> 00:40:59.799 Duke Tremitiere: Okay, because I think there was some there. There was some intimation that maybe we need to also have a 293 00:41:00.520 --> 00:41:02.279 a full board meeting. But 294 00:41:02.390 --> 00:41:06.190

Duke Tremitiere: was that not what you were intimating before, Ryan? 295 00:41:07.260 --> 00:41:10.939 Ryan Alezz: No, I was just discussing the policy subcommittee meeting. 296 00:41:13.570 --> 00:41:21.320 Ryan Alezz: Yup, okay, so I think. And Miss Douglas, who did you say would take point on on sending that. Oh. 297 00:41:21.620 --> 00:41:23.079 LaTicia Douglas - Public Safety: but that would be Amy. 298 00:41:23.310 --> 00:41:25.280 Ryan Alezz: Yes, she'll send that out perfect. 299 00:41:25.840 --> 00:41:28.040 Ryan Alezz: or actually Friday. 300 00:41:29.470 --> 00:41:34.590 Ryan Alezz: Alright perfect. So we'll have Amy send out that poll to organize our next meeting 301 00:41:34.690 --> 00:41:37.270 on the week of October thirtieth, and then 302 00:41:37.290 --> 00:41:41.559 Ryan Alezz: Miss Douglas and I should have the live documents sorted out, map and running by then. 303 00:41:43.240 --> 00:42:00.369 JH Accountability Board: if I could. I have a question. While everyone is on the line. This is Amy when II sent everyone the list as requested for the committee for all the committee members, and I noticed that on what I have for current. I don't have all this 304 00:42:00.380 --> 00:42:09.520 JH Accountability Board: obey, as I hope I'm pronouncing the connect name correctly. I don't have Sonya or Doris as signed up for the policy Committee, not on the list that I just forwarded to everyone. 305 $00:42:12.390 \longrightarrow 00:42:16.449$ JH Accountability Board: So I need to confirm. Are they a part of the policy committee, or are they not

306 00:42:17.470 --> 00:42:20.620 so? Miss Doris is not in the meeting. It's her 307 00:42:20.780 --> 00:42:22.200 Ryan Alezz: note taking 308 00:42:23.400 --> 00:42:25.350 Ryan Alezz: AI or service. 309 00:42:25.470 --> 00:42:33.260 Ryan Alezz: and I think that automatically joins any meetings that she's invited to. so she might not be on the board. I'm not sure about Miss Sonya. 310 00:42:34.970 --> 00:42:41.750 Duke Tremitiere: Yes, I think Miss Sonya was just sitting in, since she had already logged on so. But she wasn't technically a member of the policy committee. 311 00:42:42.000 --> 00:42:45.449 JH Accountability Board: And what about overeats? Am I pronouncing that name correctly? 312 00:42:53.750 --> 00:42:56.599 LaTicia Douglas - Public Safety: We can follow up with him and get confirmation. 313 00:42:56.980 --> 00:42:58.640 JH Accountability Board: Alright. Okay, thank you so much. 314 00:42:59.640 --> 00:43:00.710 LaTicia Douglas - Public Safety: Thanks, Amy. 315 00:43:05.720 --> 00:43:19.639 Duke Tremitiere: Okay, let's let's just confirm okay, so I don't know if there's any other comments about 316 00:43:19.720 --> 00:43:25.739 Duke Tremitiere: about our policy review and moving forward? Any issues or any

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00:43:25.780 --> 00:43:28.950 Duke Tremitiere: updates from any any of the individuals? 318 00:43:36.240 --> 00:43:39.240 Duke Tremitiere: I'll just add that when I had my policy 319 00:43:39.300 --> 00:43:41.630 Duke Tremitiere: discussion 320 00:43:42.910 --> 00:43:46.810 Duke Tremitiere: with our breakout experts 321 00:43:46.850 --> 00:43:50.780 Duke Tremitiere: I was discussing some of the technical aspects. 322 00:43:50.880 --> 00:43:56.339 Duke Tremitiere: For example, you know the the live, the the body cameras 323 00:43:56.390 --> 00:44:10.040 Duke Tremitiere: and they said it one of the board meetings, or could it maybe be a policy meeting? They could even do a demonstration for us to explain exactly how they work, because reading the policy on how the body cams are supposed to be utilized and worn. 324 00:44:10.110 --> 00:44:14.810 Duke Tremitiere: It's complicated to understand the policy, and if the policy is 325 00:44:15.300 --> 00:44:21.699 Duke Tremitiere: appropriate, if you don't understand how the polycams function. So 326 00:44:21.770 --> 00:44:24.610 Duke Tremitiere: I just thought I would add that for everyone to know 327 00:44:29.220 --> 00:44:37.419 Duke Tremitiere: there's no other questions or comments. II don't see a reason that we can't adjourn can we get a motion to do that 328 $00:44:39.230 \longrightarrow 00:44:40.950$ Ryan Alezz: awesome to join the meeting.

329 00:44:47.140 --> 00:44:50.260 Madhu Subramanian: I'll get a second second. I second that 330 00:44:53.960 --> 00:44:55.529 Duke Tremitiere: all those in favor 331 00:44:57.250 --> 00:44:58.150 Elizabeth Hazel: aye. 332 00:44:58.550 --> 00:44:59.710 Duke Tremitiere: I 333 00:45:02.700 --> 00:45:03.909 Ryan Alezz: all those opposed. 334 00:45:07.950 --> 00:45:10.799Ryan Alezz: All right. We are adjourning at 6 52. 335 00:45:12.780 --> 00:45:19.300 LaTicia Douglas - Public Safety: Thank you, and thanks so much, Duke, for taking the lead and congratulations on your tier your new tier role. Good night, everybody. 336 00:45:19.730 --> 00:45:22.069 Elizabeth Hazel: Good night. Good night. Thank you. 337 00:45:22.590 --> 00:45:23.790 Duke Tremitiere: Thanks everyone.